

# Informational Overview 2023



**Location is Everything.** 



# Portfolio Overview



**Properties** 

70+ Owned | 50+ Managed



Top 10 Grocers Avg. Sales PSF

\$750+

**Owned GLA** 

50M+ Square Feet





Loan to Value

47%

Occupancy

97%





Weighted Avg. Cost of Debt

4.2%

Grocery

92% of Total Portfolio Value





Weighted Avg. Lease Term

4.5 Years

**Total Employees** 

55+





**Years in Business** 

50+

# Strategic Advantages in Open-Air Retail





# Attractive Growth Market Exposure



Irreplaceable locations in suburban areas provide cash flow resilience and significant growth potential underpinned by demographic trends



6.3

Sun Belt Population Growth vs. US Avg.



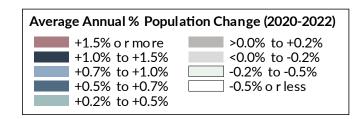
55%

Projected % of Total US Population by 2030

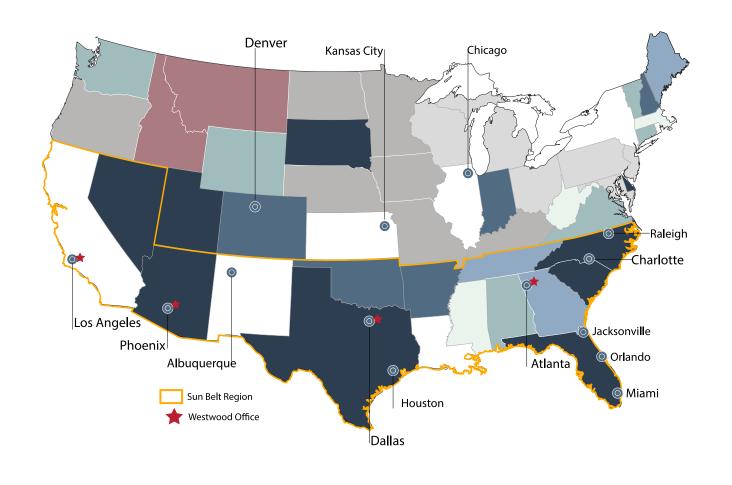


2.0x

5-year Avg Rent Growth in Sun Belt vs. US Avg.



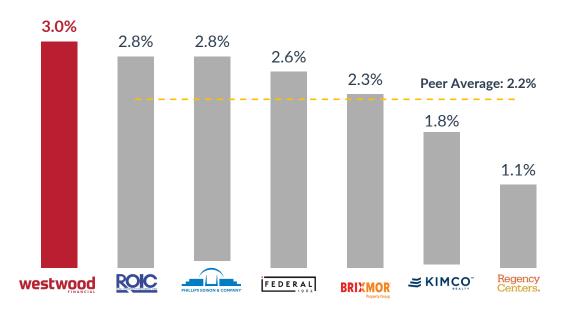
#### 85% of Annual Base Rent Stems From Sun Belt Markets



# High-Quality, Sunbelt Portfolio of Assets



#### 2023 Same-Store NOI Projected Growth



Top 5 Markets (GLA / % of Total Portfolio GLA)

(SF in Thousands)

Atlanta	831	16%
Dallas	808	15%
Phoenix	801	15%
Denver	442	8%
Charlotte	418	8%

#### 1. SCALE

- 1,000+ Leases
- Top 10 tenants comprise 61 leases and 2.0Mm SF

#### 2. DIVERSITY

- Only 5 tenants with ABR exposure greater than 1.0%
- Top 10 tenants comprise <25% of ABR

#### 3. STABILITY

- Fixed, contractual rents with bumps
- Remaining WALT of 4.5 years
- Tenant retention rate over 70%

#### 4. PERFORMANCE

 Grocery tenants in Westwood portfolio have avg. sales PSF 23% higher than national/regional avg. respective tenants

#### 5. ESSENTIAL

 Grocers, services, and food/beverage tenants combined make up ~75% of total portfolio avg. base rent

# Diversity, Equality, and Inclusion



Westwood Financial defines diversity in the broadest context – beyond race and gender – to encompass ethnicity, lifestyle, age, culture, education, religion, and other characteristics that make us unique as individuals. Our outlook on Diversity, Equality, and Inclusion aligns with and connects our mission, values, and strategic priorities.

Westwood Financial recognizes that diversity is critical for a successful business:

# We realize that having a strong stance on DEI is not only the right

thing to do, but also

the way to be the

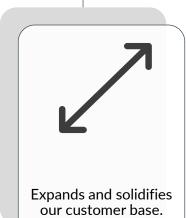
most profitable.



biases.



Provides a diverse skill base that offers our clients a broader and more adaptable range of services.



# **Notable Statistics**





#### **ESG** Initiatives



Thoughtful environmental sustainability and corporate governance is important to Westwood.

We are dedicated to reducing our carbon footprint through multiple channels and initiatives.





#### CAPITAL DEPLOYMENT TO SUPPORT ENERGY SAVINGS

- a. LED Lighting Property Upgrades ongoing over half of the properties owned by Westwood Fund have been upgraded, with an additional subset done each year.
- b. Utility Consumption Management with analytics



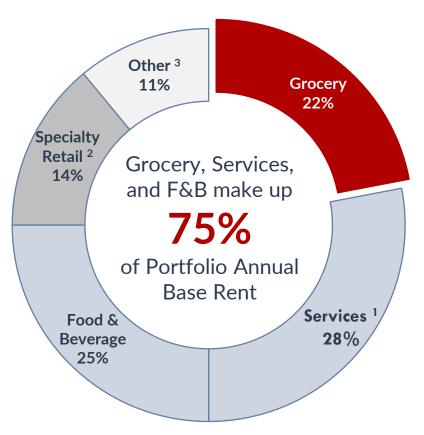
#### COMMITMENT TO AUTOMATION TO REDUCE WASTE

- a. Electronic document management system including use of DocuSign for routing and execution of legal documents
- b. Fully Automated Accounts Payable and Accounts Receivable/Tenant Portal
- c. New Investor Portal planned to be released by Q3 2023

# Exemplary Performance Driven by Secure Grocery Anchors



#### **Tenant Category Allocation**



- 1. Includes beauty, medical, financial, health & wellness
- 2. Includes pet stores, game stores, discount/dollar stores
- 3. Includes apparel, drug stores

# Top 10 Tenants

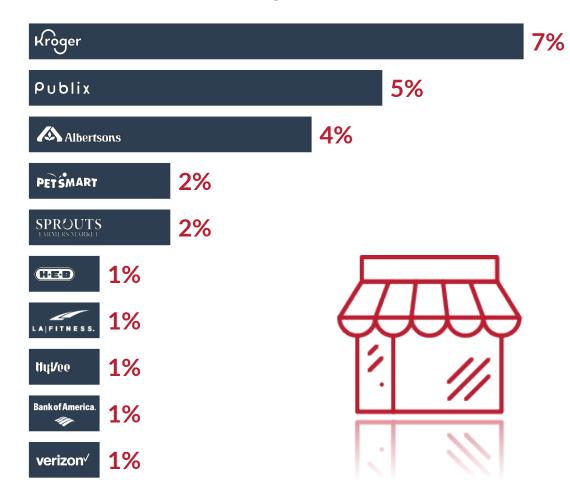
comprise less thar 25% of ABR

40%
of total portfolio SF
is from top ten
tenants
~1.8Mm+ SF

22%
of total portfolio
ABR is from
grocery anchors

#### **Top 10 Tenants by ABR**

SF and Base Rent Figures in \$Thousands





# Attractive Trends & Industry Fundamentals Support



# Positive Outlook and a Shift in Demand for Open-Air Retail Centers

Consumer
Shifts and
Lifestyle
Trends

- Macroeconomic shift toward suburbs as millennials and gen z populations age
- Work-from-home flexibility results in more localized shopping trends and focus on convenience
- Post-pandemic trends like click-andcollect are here to stay

Retail Tenant
Demand
Turning
Towards
Open-Air

- Open-air stores allow goods and services retailers to get closer to their customers
- Reputable anchors and convenience to local shops and restaurants serve as catalysts for higher trip frequency
- Lower occupancy costs

Multi-channel
Retail Strategy
Becoming
Critical

- Physical stores critical to multichannel strategies
- Retail locations are now a last-mile logistics hub for e-commerce, fulfillment and distribution businesses
- Brick-and-mortar is a retailers' best touch point to connect with consumers

Low Supply
Growth Facing
Robust
Demand

- Very limited open-air retail development in most markets since 2010
- New store openings outpace store closings without increasing retail supply
- Healthy rent growth resulting from a favorable demand/supply imbalance
- Acquisition costs well below replacement costs

# Limited New Retail Supply & Stronger Demand



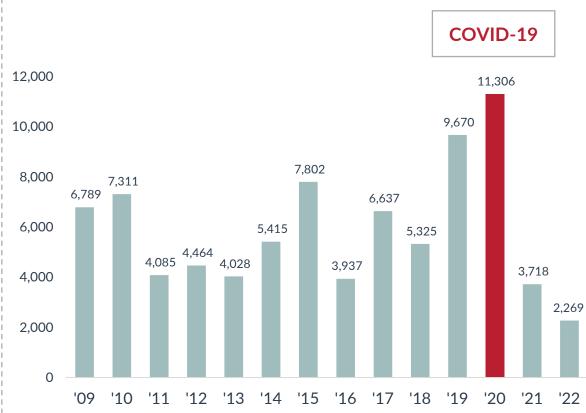
#### **Limited New Retail Supply**

(Retail GLA by sf, in millions)



#### **Store Closures Near Historic Lows**

(Number of stores closed in period)



The pandemic accelerated store closures which improved the quality of the tenant base

# Stores are Critical for Retailers



Supply chain and logistics for retailers are becoming more critical as shipping costs continue to rise

#### Grocery Is the Largest Omnichannel Category















# Profiles for Attractive Acquisition Opportunities



Westwood's 50+ year operating history and decades of deep, fortified relationships within local, regional, and national retail markets allow for critical knowledge of both on and off-market acquisition opportunities.

Neighborhood & Community Centers between 35K-600K SF either inclusive of a grocery store or within 2,500 ft. of a grocery store

Alignment with Westwood's strategic objectives

→ high demographic and accretive locations in
Sun Belt and other growth markets

Utilizing **Westwood's core competencies** to strategically analyze prospective assets with targeted acquisition criteria and return profile

Developing a pipeline of actionable opportunities leveraging micro/macroeconomic factors targeting specific properties within the next 12-24 months

Westwood's Strategic Pipeline Prioritization









**9,000** Grocery-anchored and adjacent neighborhood and community centers

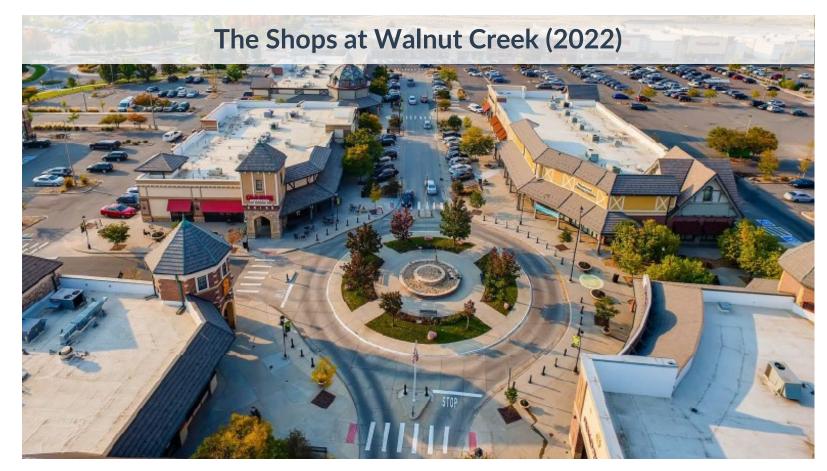
**1,300** Properties within Westwood's targeted market and portfolio requirements

300 Centers aligned with Westwood's core objectives (e.g., occupancy, GLA, PSF)

**80+** Closely monitored and actionable opportunities targeted within the next 12–24 months

# Investment Property Highlight





13.9%

Target Projected Levered IRR 10.2%

Cash on Cash

1.8x

Target Equity Multiple 5 Year

Target
Asset Hold
Period







**SKECHERS** 





58% of GLA 45% of Revenue

# Investment Property Highlight







16.8%

Target
Projected
Levered IRR

8.3%
Avg. Cash
on
Cash

1.5x
Target
Equity
Multiple

3 Year
Target

Asset Hold Period



23,500 SF 26.4% of GLA



20,184 SF 22.7% of GLA

# Investment Property Highlight (Realized)







26% Levered IRR 7%+
Cash on Cash

2.2x
Equity Multiple

4 Year
Asset Hold
Period

63.8%
Leased at Time of Acquisition

95% Leased at Time of Sale



16.9% Unlevered IRR



13.8% NOI CAGR



61.3%
Total Growth



### Value-Add Fund



#### **LEARN MORE:**

- ➤ This fund is Westwood's newest fund offering and is suited as the right option for investors who want higher total returns and more investment diversity.
- Westwood uses its operational platform and market knowledge to acquire assets that typically need lease-up or redevelopment.
- This investment opportunity is coming soon. Please contact Matthew Loving for more information.









# Single Asset Opportunities



#### **LEARN MORE:**

- This is the right option for investors who like picking individual investment opportunities and not investing in an entire Fund.
- The investments selected for this option are meant to provide a stable tax-deferred return on equity.
- Focus of these opportunities remains consistent with Westwood's core investment strategy on retail, with a broader, opportunistic scope.
- Additional investment opportunities in this category are coming soon.
   Please contact Matthew Loving for more information.









# Westwood Property Fund



#### **LEARN MORE:**

- Existing, primarily grocery-anchored portfolio in the growth states.
- ➤ 4% to 5% cash-on-cash yield and total returns in the high single digits.
- Investment opportunity based on existing unitholders who want to sell. Provides purchasing investors with a step-up in tax basis to their purchase price.
- ➤ This fund is closed-end. There are periodic tenders to redeem investors who need liquidity.
- Please select the attached link to the fund's overview for more information.









# Hilgard Single Tenant Net Lease (STNL) Fund



#### **LEARN MORE:**

- ➤ Hilgard is an open-ended fund that invests in **single-tenant net lease** properties in the growth states.
- ➤ 5% to 6% cash-on-cash returns with total returns between 8-9%, It provides **redemption features** (after a two-year period) and a stable taxdeferred return on equity.
- This fund is currently closed and is anticipated to reopen soon.
- Please select the attached link to the fund's overview for more information.









# Legal Disclaimer



This material about Westwood Financial ("Westwood") has been prepared solely for information purposes, and Westwood does not guarantee the accuracy, completeness, timeliness or availability of the information. Furthermore, this material may contain forward-looking statements about Westwood, including but not limited to, financial projections or other statements of Westwood's plans, objectives, expectations or intentions. These statements are not guarantees of future performance of Westwood and undue reliance should not be placed on them as actual results and future events could materially differ from those anticipated in such statements. This material is strictly private, confidential and personal to the recipient and should be not copied, distributed or reproduced in whole or in part without the express written consent of Westwood.

# Team Biographies















Mark Bratt is the Chief Executive Officer of Westwood Financial. Before joining Westwood, he served as a Senior Managing Director with CBRE's Capital Markets and led Retail Investment Services for the Americas. Mark oversaw over 125 commercial real estate professionals, with 25 focused on institutional clients. Before joining CBRE, Mark was Chief Investment Officer for SITC (formerly DDR), responsible for acquisitions and dispositions. SITC is a publicly traded REIT focused on open-air shopping centers with 400 properties across the United States. During his tenure, SITC acquired over \$4 billion and sold over \$2 billion in retail centers. Before SITC, Mark was an Executive Director with Morgan Stanley Real Estate, providing investment leadership for the firm's opportunity funds and separate account clients.

Lauren Ball is the Chief Operating Officer of Westwood Financial. She joined the company as Senior Vice President and Head of Leasing in 2021. Since then, she has led the leasing team to the highest percentage of leased space in the company's history. Ball oversees a team of top leasing, construction, legal, marketing, and property management professionals. Before joining Westwood, Ball served as Vice President of Leasing for SITE Centers. She and her team were responsible for leasing a retail portfolio of shopping centers throughout the Southeast totaling 18 million SF. Her commercial real estate career includes more than \$1 billion in transactions across the United States. Ball earned a bachelor's degree in economics from the University of Colorado.

Juyuan Wei is the Chief Financial Officer. He joined Westwood in 2018 and previously served as Senior Vice President of Finance and Accounting. Wei is pivotal in strategic planning, business development, and risk management. He oversees a team of dedicated accounting, capital markets, finance, tax, and investor relations professionals. Wei previously served as Senior Finance Manager for Irvine Company, overseeing real estate strategy, financial analysis, and development planning for the 60 million-sq. ft. portfolio in both Irvine's Office and Retail divisions. Wei received a bachelor's degree from the University of California, Los Angeles, and a master's degree from the Paul Merage School of Business at the University of California, Irvine.

Aaron Johnson is the Senior Vice President of Transactions. He has over 17 years of retail real estate experience. Before joining Westwood, he served as a managing principal for SRSRE's Investment Properties Group. Over the course of his career, Aaron has been a critical contributor to over \$5 billion in commercial real estate transactions and investments. Before his time at SRS, Johnson was a Director in the Retail Investment Sales Team at JLL Capital Markets and an Associate with LaSalle Investment Management. He is a University of North Texas graduate with a bachelor's degree in real estate.

**Doug Howell** is the Vice President of Property Management and has been with Westwood Financial for nearly 12 years. Doug manages a team of 16 Property Managers and Assistant Property Managers, handling all day-to-day operations and management of Westwood's portfolio. Before joining Westwood, Doug was with Cencor Realty Services for nine years.

Matthew Loving is the Director of Investor Relations at Westwood, overseeing the firm's investor, public, and media relations and special projects. Matthew has over ten years of industry experience with diversified expertise in investor reporting, capital markets, deal origination, and asset management. Before Westwood, Matthew served as an Asset Manager at IHP Capital Partners. He co-managed a portfolio of 14 assets across four different submarkets and assisted the underwriting team in originating new deals. Before IHP, Matthew was part of the investor relations team at Essex Property Trust, a publicly traded REIT focused on west-coast multifamily properties with ownership interests in 250+ communities.

Note: No assurances can be given that a management team member will remain employed by Westwood for the life of the Fund or that any replacement of a departed management team member will have the same sophistication or experience as the team member they replace.



# **CONTACT INFORMATION**

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